### Overview of Resonac’s Business

<table>
<thead>
<tr>
<th>Segment</th>
<th>Net sales</th>
<th>Operating income (loss)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Semiconductor and Electronic Materials</strong></td>
<td>￥427.2 billion</td>
<td>￥45.5 billion</td>
</tr>
<tr>
<td><strong>Mobility</strong></td>
<td>￥180.6 billion</td>
<td>(￥0.7 billion)</td>
</tr>
<tr>
<td><strong>Innovation Enabling Materials</strong></td>
<td>￥141.1 billion</td>
<td>￥10.1 billion</td>
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<tr>
<td><strong>Chemicals</strong></td>
<td>￥527.8 billion</td>
<td>￥24.9 billion</td>
</tr>
<tr>
<td><strong>Others and Intersegment Transactions</strong></td>
<td>￥115.9 billion</td>
<td>(￥18.1 billion)</td>
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The semiconductor and electronic materials segment supplies materials used in front-end and back-end semiconductor production processes, SiC epitaxial wafers for next-generation power devices as well as hard disk media.

#### Major products
- Front-end semiconductor materials: Electronic chemicals, materials for chemical mechanical semiconductor planarization (CMP slurries)
- Back-end semiconductor materials: Epoxy molding compounds, die bonding materials, copper clad laminates, photosensitive dry film, photosensitive solder resist
- Device solutions: hard disk media, SiC epitaxial wafers, compound semiconductors (LEDs)

The Mobility segment contributes to the production of lighter-weight vehicles with molded plastic rear door modules and plastic gears, while supplying lithium-ion battery materials for use in the electrification of vehicles.

#### Major products
- Automotive products: Molded resins, friction materials, powdered metal products
- Lithium-ion battery materials: SPALF aluminum laminated film, carbon nanofiber additives, carbon anode materials

The Innovation Enabling Materials segment supplies a wide range of technologies and materials that support the innovation and competitiveness of the Resonac’s businesses. Offerings include ceramics, functional chemicals, aluminum specialty components, and coating materials.

#### Major products
- Functional chemicals, functional resins, coating materials
- Ceramics, aluminum specialty components

The Chemicals segment boasts a lineup of competitive, high-share products including olefins, organic chemicals, basic chemicals, industrial gases, and graphite electrodes.

#### Major products
- Olefins and Derivatives: Olefins, organic chemicals
- Basic chemicals and Industrial gases
- Graphite electrodes

The semiconductor materials business is positioned as a growth business in our long-term vision. We present the roundtable discussion on this business, which holds the key to Resonac’s growth, held by Hiroyuki Yamashita, who oversees the Electronics Business Headquarters, the leaders of the U.S., Taiwan, and Singapore sales offices, and CSO Tomomitsu Maoka.
Overview of Resonac’s Business

**Consolidated Workforce Composition**

<table>
<thead>
<tr>
<th>In Japan</th>
<th>Outside Japan</th>
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</thead>
<tbody>
<tr>
<td>49.2%</td>
<td>50.8%</td>
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</tbody>
</table>

**Consolidated Number of Employees**

<table>
<thead>
<tr>
<th>In Japan</th>
<th>Outside Japan</th>
</tr>
</thead>
<tbody>
<tr>
<td>25,803</td>
<td></td>
</tr>
<tr>
<td>Down 1.0% year on year</td>
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</tbody>
</table>

**Net Sales Ratio**

<table>
<thead>
<tr>
<th>In Japan</th>
<th>Outside Japan</th>
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<tbody>
<tr>
<td>44.3%</td>
<td>55.7%</td>
</tr>
</tbody>
</table>

Global Business Composition

- **Europe**
  - Number of employees: 1,580
  - Number of companies: 17
  - Net sales: ¥102.7 billion
  - Composition: 7.4%

- **China**
  - Number of employees: 3,407
  - Number of companies: 23
  - Net sales: ¥190.3 billion
  - Composition: 13.7%

- **Japan**
  - Number of employees: 12,706
  - Number of companies: 25
  - Net sales: ¥617.3 billion
  - Composition: 44.3%

- **North America**
  - Number of employees: 989
  - Number of companies: 10
  - Net sales: ¥101.4 billion
  - Composition: 7.3%

- **Asia**
  - Number of employees: 6,680
  - Number of companies: 32
  - Net sales: ¥340.4 billion
  - Composition: 24.4%

- **Other regions**
  - Number of employees: 441
  - Number of companies: 1
  - Net sales: ¥40.4 billion
  - Composition: 2.9%